

## Walgreens Boots Alliance

Fourth Quarter and Fiscal 2016 Results

20 October 2016

## Safe harbor and non-GAAP

Cautionary Note Regarding Forward-Looking Statements: All statements in these materials and the related presentation that are not historical including, without limitation, estimates of and goals for future financial and operating performance, as well as forward-looking statements concerning the expected execution and effect of our business strategies, our cost-savings and growth initiatives and restructuring activities and the amounts and timing of their expected impact, and our pending agreement with Rite Aid and the transactions contemplated thereby and their possible effects, are forward-looking statements made pursuant to the safe harbor provisions of the Private Securities Litigation Reform Act of 1995. Words such as "expect," "likely," "outlook," "forecast," "preliminary," "would," "could," "should," "can," "will," "project," "intend," "plan," "goal," "guidance," "target," "aim," "continue," "sustain," "synergy," "on track," "headwind," "tailwind," "believe," "seek," "estimate," "anticipate," "may," "possible," "assume," and variations of such words and similar expressions are intended to identify such forward-looking statements. These forward-looking statements are not guarantees of future performance and are subject to risks, uncertainties and assumptions, known or unknown, that could cause actual results to vary materially, including, but not limited to, those relating to the impact of private and public third-party payers' efforts to reduce prescription drug reimbursements, fluctuations in foreign currency exchange rates, the timing and magnitude of the impact of branded to generic drug conversions and changes in generic drug prices, our ability to realize synergies and achieve financial, tax and operating results in the amounts and at the times anticipated, the occurrence of any event, change or other circumstance that could give rise to the termination, cross-termination or modification of any of our contractual obligations, our ability to realize expected savings and benefits from cost-savings initiatives, restructuring activities and acquisitions in the amounts and at the times anticipated, the timing and amount of any impairment or other charges, the timing and severity of cough, cold and flu season, changes in economic and business conditions generally or in particular markets in which we participate, changes in financial markets and interest rates, the risks associated with international business operations, including the risks associated with the proposed withdrawal of the United Kingdom from the European Union, the risk of unexpected costs, liabilities or delays, changes in vendor, customer and payer relationships and terms, including changes in network participation and reimbursement terms, risks of inflation, risks associated with acquisitions, divestitures, joint ventures and strategic investments, including those relating to our ability to satisfy the closing conditions and consummate the pending acquisition of Rite Aid and related matters on a timely basis or at all, the risks associated with the integration of complex businesses, outcomes of legal and regulatory matters, including with respect to regulatory review and actions in connection with the pending acquisition of Rite Aid, and changes in legislation, regulations or interpretations there of. These and other risks, assumptions and uncertainties are described in Item 1A (Risk Factors) of our Form 10-K for the fiscal year ended 31 August 2015 and Form 10-Q for the fiscal quarter ended 31 May 2016, each of which is incorporated herein by reference, and in other documents that we file or furnish with the SEC. You should not place undue reliance on forward-looking statements, which speak only as of the date they are made. Except to the extent required by law, we do not undertake, and expressly disclaim, any duty or obligation to update publicly any forward-looking statement after the date of this presentation.

Non-GAAP Financial Measures: Today's presentation includes certain non-GAAP financial measures, and we refer you to the footnotes on page 18 and the Appendix to the presentation materials available on our investor relations website for reconciliations to the most directly comparable U.S. GAAP financial measures and related information.

## Highlights

Outstanding financial year

Exceeded upper end of guidance

Generated healthy cash flow

Formed significant strategic partnerships


## 4Q financial highlights

| \$ in millions (except EPS \& \% change) |  | 4, 16 | Reported <br> $\Delta$ vs 4Q15 | Constant currency $\Delta$ vs 4Q15 |
| :---: | :---: | :---: | :---: | :---: |
| Sales |  | \$28,636 | + 0.4\% | + $2.5 \%$ |
| Operating income: | GAAP | \$1,140 | + 36.4\% |  |
|  | Adjusted ${ }^{2}$ | \$1,555 | + 7.2\% | + 10.3\% |
| Net earnings ${ }^{\text {3 }}$ : | GAAP | \$1,030 |  |  |
|  | Adjusted ${ }^{2}$ | \$1,166 | + 20.3\% |  |
| Diluted net EPS ${ }^{3}$ : | GAAP | \$0.95 |  |  |
|  | Adjusted ${ }^{2}$ | \$1.07 | + 21.6\% |  |

## Retail Pharmacy USA - 4Q financials

| \$ in millions (except \% change) | 4Q16 | $\Delta$ vs. 4Q15 |
| :---: | :---: | :---: |
| Sales | \$20,747 | + 4.0\% |
| Comparable store sales |  | + 3.2\% |
| Adjusted gross profit ${ }^{2,4}$ | \$5,388 | + 0.5\% |
| Adjusted SG\&A \% of sales ${ }^{\text {2,4 }}$ | 20.7\% | - 0.9\%p |
| Adjusted operating margin ${ }^{2,4}$ | 5.3\% | 0.0\%p |
| Adjusted operating income ${ }^{2,4}$ | \$1,100 | + 4.4\% |



## Cost savings program

Continued to make strong progress in FY16

Well on track towards delivering \$1.5 billion savings ${ }^{5}$

- by end FY17

Total pre-tax charges between $\mathbf{\$ 1 . 3}$ - $\mathbf{\$ 1 . 5}$ billion $^{5}$

- \$300 million lower than previously estimated ${ }^{5}$



## Retail Pharmacy USA - pharmacy

| 4Q16 vs 4Q15 | Total | Comparable |
| :--- | :---: | :---: |
| Pharmacy sales | $+6.2 \%$ | $+5.0 \%$ |
| Prescriptions | $+3.7 \%$ | $+3.9 \%^{6}$ |

Increased script volume and specialty sales

Continued Medicare Part D script growth

Market share up approx. 40 bps to $19.3 \%^{7}$


## Retail Pharmacy USA - retail <br> vs 4Q15

Comparable sales down 0.3\%

Declines in certain consumable categories and seasonal items

Health \& wellness and beauty performed well

Foundations in place for long term margin growth ${ }^{5}$


## Retail Pharmacy USA - beauty differentiation Walgreens

First phase now in 1,600 stores
Customer experience
Store environment

## Products



## Retail Pharmacy International - 4Q financials

Constant currency ${ }^{1}$

| \$ in millions (except \% change) | 4Q16 | $\Delta$ vs. 4Q15 |
| :--- | :--- | :---: |
| Sales | $\$ 3,037$ | $+1.4 \%$ |
| Comparable store sales ${ }^{1,9}$ |  | $-0.6 \%$ |
| Adjusted operating margin ${ }^{2,9}$ | $8.1 \%$ | $+1.0 \% p$ |
| Adjusted operating income ${ }^{2,9}$ | $\$ 247$ | $+15.7 \%$ |



## Retail Pharmacy International

Comparable pharmacy sales - flat ${ }^{*, 1,}$

- Chile offset growth in other markets
- Boots UK up 0.6\% ${ }^{*, 1,9}$

Comparable retail sales - down 1\%**, ${ }^{*, 9}$

- Boots UK down 0.8\% ${ }^{*}{ }^{*, 1,9}$


Pharmaceutical Wholesale - 4Q financials

Constant currency ${ }^{1}$

| \$ in millions (except \% change) | 4Q16 | $\Delta$ vs. 4Q15 |
| :---: | :---: | :---: |
| Sales | \$5,400 | - 1.5\% |
| Comparable sales ${ }^{10,11}$ |  | + 2.9\% |
| Adjusted operating margin ${ }^{2,11,12}$ | 2.9\% | + 0.3\%p |
| Adjusted operating income ${ }^{2,11,12}$ | \$208 | + 39.2\% |



## Fiscal year financial highlights

| \$ in millions (except EPS \& \% change) |  | FY16 | Reported © vs FY15 | Constant currency $\Delta$ vs FY15 |
| :---: | :---: | :---: | :---: | :---: |
| Sales |  | \$117,351 | + 13.4\% | + 16.0\% |
| Operating income: | GAAP | \$6,001 | + 28.6\% |  |
|  | Adjusted ${ }^{2}$ | \$7,208 | + 17.1\% | + 18.9\% |
| Net earnings ${ }^{3}$ : | GAAP | \$4,173 | - 1.1\% |  |
|  | Adjusted ${ }^{2}$ | \$5,009 | + 22.6\% |  |
| Diluted net EPS ${ }^{\text {3 }}$ : | GAAP | \$3.82 | - 4.5\% |  |
|  | Adjusted ${ }^{2}$ | \$4.59 | + 18.3\% |  |

## Capital allocation

Operating cash flow
\$2.7 billion in 4Q
$\$ 7.8$ billion in FY16
Working capital reduced by $\$ 1.4$ billion
Cash capital expenditure ${ }^{2}$
$\$ 421$ million in 4Q
$\$ 1.3$ billion in FY16
Investing in customer proposition ${ }^{5}$
Free cash flow ${ }^{2}$
$\$ 2.2$ billion in 4Q
$\$ 6.5$ billion in FY16
Up $\$ 2.1$ billion year on year


## Pending Rite Aid acquisition

AID.
PHARMACY


## Fiscal year 2017 guidance

Anticipated adjusted diluted net EPS ${ }^{2,5}$ \$4.85-\$5.20

Key assumptions*

- Rite Aid net EPS accretion of \$0.05-\$0.12
- continuation of normal anti-dilutive share buy back program
- current exchange rates for rest of fiscal year



## We help people across the world lead healthier and happier lives



## Footnotes

1. Presented on a constant currency basis. Non-GAAP financial measure. As a global company, the operating results reported in U.S. dollars are affected by foreign currency exchange rate fluctuations. The term "constant currency" is used to represent results that have been adjusted to exclude foreign currency impact. Foreign currency impact represents the difference in results that are attributable to fluctuations in the currency exchange rates used to convert the results for businesses where the functional currency is not the U.S. dollar. This impact is calculated by translating current period results at the currency exchange rates used in the comparable period in the prior year, rather than the exchange rates in effect during the current period.
2. Non-GAAP financial measures- see appendix for reconciliation of non-GAAP financial measures and related disclosures
3. Net earnings and Net earnings per common share - diluted figures are attributable to Walgreens Boots Alliance, Inc.
4. Retail Pharmacy USA segment GAAP 4 Q16 results, dollars in millions: gross profit $\$ 5,380$, gross margin $25.9 \%$, selling general and administrative expenses $\$ 4,601$, SG\&A as a percent of sales $22.2 \%$, operating income $\$ 779$, and operating margin $3.8 \%$ - see Appendix.
5. Forward-Looking Statements - see cautionary note on slide 2.
6. Retail Pharmacy USA Pharmacy prescriptions filled at comparable stores (including immunizations) are reported on a 30 day adjusted basis.
7. Based on data from IMS Health (as of 31 August 2016). Due to an enhancement to the IMS panel, market shares have been restated by IMS for the comparable year-ago period.
8. Phase 1 of the Beauty Differentiation program in 1,600 stores by the end of fiscal year 2016.
9. Retail Pharmacy International segment GAAP 4Q16 results, dollars in millions: gross profit $\$ 1,273$, gross margin $41.9 \%$, selling general and administrative expenses $\$ 1,068$, SG\&A as a percent of sales $35.2 \%$, operating income $\$ 205$, and operating margin $6.8 \%$ - see Appendix. In 4Q16 compared to the prior year quarter, the division's operating income on a reported currency basis increased $4.6 \%$, operating margin on a reported currency basis increased 1.1 percentage points, comparable store sales on a reported currency basis decreased 12.4\%, comparable pharmacy sales on a reported currency basis decreased 11.7\%, comparable retail sales on a reported currency basis decreased $12.9 \%$, Boots UK comparable pharmacy sales on a reported currency basis decreased $12.9 \%$ and Boots UK comparable retail sales on a reported currency basis decreased 14.2\%.
10. Reported on a constant currency basis and excluding acquisitions and dispositions.
11. Pharmaceutical Wholesale segment GAAP 4 Q16 results, dollars in millions: gross profit $\$ 502$, gross margin $9.3 \%$, selling general and administrative expenses $\$ 380$, SG\&A as a percent of sales $7.0 \%$, operating income $\$ 156$, and operating margin $2.3 \%$ - see Appendix. In 4Q16 compared to the prior year quarter, the division's operating income on a reported currency basis increased $17.3 \%$, operating margin on a reported currency basis in line, and comparable sales excluding acquisitions and dispositions on a reported currency basis decreased 2.0 percent.
12. Pharmaceutical Wholesale adjusted operating income for the three month period ended August 31,2016 includes $\$ 50$ million of adjusted equity earnings in AmerisourceBergen. Pharmaceutical Wholesale adjusted operating income for the twelve month period ended August 31, 2016 includes $\$ 58$ million of adjusted equity earnings in AmerisourceBergen. See appendix for details. Pharmaceutical Wholesale adjusted operating margin for the three and twelve month periods ended August 31, 2016 has been calculated excluding adjusted equity earnings in AmerisourceBergen.

## Appendix

The following information provides reconciliations of the supplemental non-GAAP financial measures, as defined under SEC rules, presented in this presentation to the most directly comparable financial measures calculated and presented in accordance with generally accepted accounting principles in the United States (GAAP). As a global company, the company's operating results reported in U.S. dollars are affected by foreign currency exchange rate fluctuations because the underlying foreign currencies in which it transacts change in value over time compared to the U.S. dollar; accordingly, the company presents certain constant currency financial information to provide a framework to assess how its businesses performed excluding the impact of foreign currency exchange rate fluctuations. The company has provided the non-GAAP financial measures in this presentation, which are not calculated or presented in accordance with GAAP, as supplemental information and in addition to the financial measures that are calculated and presented in accordance with GAAP. These supplemental non-GAAP financial measures are presented because management has evaluated the company's financial results both including and excluding the adjusted items or the effects of foreign currency translation, as applicable, and believe that the supplemental non-GAAP financial measures presented provide additional perspective and insights when analyzing the core operating performance of the company's business from period to period and trends in the company's historical operating results. These supplemental non-GAAP financial measures should not be considered superior to, as a substitute for or as an alternative to, and should be considered in conjunction with, the GAAP financial measures presented in this presentation. The company does not provide a reconciliation for non-GAAP estimates on a forward-looking basis (including the information under "Fiscal year 2017 guidance") where it is unable to provide a meaningful or accurate calculation or estimation of reconciling items and the information is not available without unreasonable effort. This is due to the inherent difficulty of forecasting the timing or amount of various items that would impact net earnings per diluted share, the most directly comparable forward-looking GAAP financial measure, that have not yet occurred, are out of the company's control and/or cannot be reasonably predicted. For the same reasons, the company is unable to address the probable significance of the unavailable information. Forward-looking non-GAAP financial measures provided without the most directly comparable GAAP financial measures may vary materially from the corresponding GAAP financial measures.

## Walgreens Boots Alliance

## Reconciliation of Non-GAAP financial measures

Walgreens Boots Alliance, Inc. and Subsidiaries
Supplemental Information (unaudited)

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Reconciliation of Net Earnings
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(Sin millions)

Net earnings attributable to Walgreens Boots Alliance, Inc. (GAAP)

## Adjustments to Operating Income

Cost transformation ${ }^{1}$
Acquisition-related amortization ${ }^{1}$
LIFO provision ${ }^{1}$
Acquisition-related costs ${ }^{1}$
Legal settlement ${ }^{1}$
Asset impairment
Adjustments to equity earnings in AmerisourceBergen ${ }^{1}$
Store closures and other optimization costs ${ }^{1}$
Loss on sale of business
Adjustments to equity earnings in Alliance Boots ${ }^{1}$
Adjustments to Other income (expense)
Adjustments to Other income (expense):
Change in fair market value of AmerisourceBergen warrants
Change in fair market value of Ame
Net investment hedging (gain) loss ${ }^{1}$
Impact of change in accounting method for AmerisourceBergen equity investment ${ }^{1}$. Total adjustents to Other income


Total adjustments to Other income (e
Early debt extinguishment ${ }^{1}$
Prefunded interest expenses ${ }^{1}$
Total adjustments to interest expense, net
Adjustments to Income tax provision
Equity method non-cash tax ${ }^{2}$
United Kingdom tax rate change ${ }^{2}$
Release of capital loss valuation allowance ${ }^{2}$
Tax impact of adjustments ${ }^{3}$
Total adjustments to Income tax provision
Adjusted net earnings attributable to Walgreens Boots Alliance Inc.
(Non-GAAP measure)

1. Presented on a pre-tax basis. The comparable prior periods have been recast accordingly to reflect the tax impact of adjustments as a single adjustment. There has been no change in Net earnings attributable to Walgreens Boots Alliance, Inc., Diluted net earnings per share, Adjusted net adjustment. There has been no change in Net earnings attributable to Walgreens Boots Alliance, Inc., Diluted net earnings per share,
2. Discrete tax-only items.
3. Represents the adjustment to the GAAP basis tax provision commensurate with non-GAAP adjustments.

## Reconciliation of Non-GAAP financial measures

Walgreens Boots Alliance, Inc. and Subsidiaries
Supplemental Information (unaudited)

Reconciliation of Diluted Net Earnings Per Share

Diluted net earnings per common share - (GAAP)

## Adjustments to Operating Income

Adjustments to Other income (expense)
Adjustments to Interest expense, net
Adjustments to Income tax provision
Adjusted diluted net earnings per common share - (Non-GAAP measure)
Weighted average common shares outstanding, diluted (in millions)

| Three Months Ended |  |  |  |  |  |  | Twelve Months Ended |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{gathered} \text { August 31, } \\ 2016 \end{gathered}$ |  | $\begin{gathered} \hline \text { August 31, } \\ 2015^{1} \\ \hline \end{gathered}$ |  | Change vs. 4Q16 |  |  | $\begin{gathered} \hline \text { August 31, } \\ 2016 \end{gathered}$ |  | $\begin{gathered} \hline \text { August 31, } \\ 2015^{1} \end{gathered}$ |  | Change vs. FY15 |  |  |
|  |  |  |  | Percent |  | unt |  |  | Percent |
| \$ | 0.95 |  |  | \$ | 0.02 | \$ | 0.93 | 4650.0\% |  |  | \$ | 3.82 | \$ | 4.00 | \$ | (0.18) | -4.5\% |
|  | 0.38 |  | 0.56 |  |  |  |  | 1.11 |  | 1.41 |  |  |  |
|  | (0.26) |  | 0.56 |  |  |  |  | 0.24 |  | (1.17) |  |  |  |
|  | 0.04 |  | 0.09 |  |  |  |  | 0.04 |  | 0.14 |  |  |  |
|  | (0.04) |  | (0.35) |  |  |  |  | (0.62) |  | (0.50) |  |  |  |
| \$ | 1.07 | \$ | 0.88 | \$ | 0.19 | 21.6\% | \$ | 4.59 | \$ | 3.88 | \$ | 0.71 | 18.3\% |

## Reconciliation of Non-GAAP financial measures

Walgreens Boots Alliance, Inc. and Subsidiaries
Supplemental Information (unaudited)

## Reconciliation of Adjusted Effective Tax Rate

 (\$ in millions)
## GAAP-measure

Cost transformation
Acquisition-related amortization
LIFO provision
Acquisition-related costs
Legal settlement
Adjustments to equity earnings in AmerisourceBergen
Store closures and other optimization cost
Loss on sale of business
Change in fair market value of AmerisourceBergen warrants
Net investment hedging gain
Gain on previously held equity interest
Early debt extinguishment
Prefunded interest expense
Release of capital loss valuation allowance
Tax impact of adjustments

Non-GAAP measure
Three Months Ended August 31, 2016

| Earnings Before <br> Income Tax <br> Provision | Income Tax <br> Provision |
| :---: | :---: |

## Effective Tax Rate

1,233 \$ 207

207

97
32
23
41
11
(10)
(38)
(6)

Three Months Ended August 31, 2015
Earnings (Loss)
Before Income Tax Provision

Income Tax Provision (Benefit)Effective Tax Rate
16.8\% \$
$\$ \quad$ (41)

## Reconciliation of Non-GAAP financial measures

## Reconciliation of Adjusted Effective Tax Rate

 (\$ in millions)
## GAAP-measure

Cost transformation
Acquisition-related amortization
LIFO provision
Acquisition-related costs
Legal settlement
Asset impairment
Adjustments to equity earnings in AmerisourceBergen
Store closures and other optimization costs
Loss on sale of business
Adjustments to equity earnings in Alliance Boots
Change in fair market value of AmerisourceBergen warrants
Net investment hedging gain (loss)
Impact of change in accounting method for AmerisourceBergen equity investment
Gain on previously held equity interest
Early debt extinguishment
Prefunded interest expense
United Kingdom tax rate change
Release of capital loss valuation allowance

Non-GAAP measure

Walgreens Boots Alliance, Inc. and Subsidiaries Supplemental Information (unaudited)

Twelve Months Ended August 31, 2016

| Earnings Before |
| :---: |
| Income Tax |
| Provision |

Twelve Months Ended August 31, 2015

| Earnings Before Income Tax Provision |  | Income Tax <br> Provision ${ }^{1}$ |  | Effective Tax Rate |
| :---: | :---: | :---: | :---: | :---: |
| \$ | 5,311 | \$ | 1,056 | 19.9\% |
|  | 542 |  | 210 |  |
|  | 485 |  | 137 |  |
|  | 285 |  | 107 |  |
|  | 87 |  | 33 |  |
|  | - |  | - |  |
|  | 110 |  | 41 |  |
|  | - |  | - |  |
|  | 56 |  | 15 |  |
|  | 17 |  | 6 |  |
|  | (93) |  | (103) |  |
|  | (779) |  | (292) |  |
|  | 111 |  | (1) |  |
|  | - |  | - |  |
|  | (563) |  | 108 |  |
|  | 99 |  | 37 |  |
|  | 42 |  | 16 |  |
|  | - |  | - |  |
|  | - |  | 220 |  |
| \$ | 5,710 | \$ | 1,590 | 27.8\% |

## Walgreens Boots Alliance

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1. The GAAP and Non-GAAP income tax provision includes $\$ 7$ million of cash-tax related to equity earnings in Alliance Boots.
2. For the twelve months ended August 31, 2016 and 2015, the effective tax rates, calculated excluding equity method earnings, were $25.4 \%$ and $29.0 \%$, respectively.

## Reconciliation of Non-GAAP financial measures

Reconciliation of Gross Profit by Segment (\$ in millions)

Walgreens Boots Alliance, Inc. and Subsidiaries
Supplemental Information (unaudited)

| Retail Pharmacy USA |  | Retail <br> Pharmacy <br> International |  | Pharmaceutical Wholesale |  | Eliminations |  | Walgreens Boots Alliance, Inc. |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 5,380 | \$ | 1,273 | \$ | 502 | \$ | - | \$ | 7,155 |
|  | 8 |  | - |  | - |  | - |  | 8 |
| \$ | 5,388 | \$ | 1,273 | \$ | 502 | \$ | - | \$ | 7,163 |
| \$ | 20,747 | \$ | 3,037 | \$ | 5,400 | \$ | (548) | \$ | 28,636 |
|  | 25.9\% |  | 41.9\% |  | 9.3\% |  |  |  | 25.0\% |
|  | 26.0\% |  | 41.9\% |  | 9.3\% |  |  |  | 25.0\% |

Three Months Ended August 31, 2015

|  | Three Months Ended August 31, 2015 |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Retail Pharmacy USA |  | Retail Pharmacy International ${ }^{1}$ |  | Pharmaceutical Wholesale |  | Eliminations ${ }^{1}$ |  | Walgreens Boots Alliance, Inc. ${ }^{1}$ |  |
| Gross Profit (GAAP) | \$ | 5,253 | \$ | 1,407 | \$ | 539 | \$ | (4) | \$ | 7,195 |
| LIFO provision |  | 109 |  | - |  | - |  | - |  | 109 |
| Adjusted Gross Profit (Non-GAAP measure) | \$ | 5,362 | \$ | 1,407 | \$ | 539 | \$ | (4) | \$ | 7,304 |
| Sales | \$ | 19,947 | \$ | 3,409 | \$ | 5,754 | \$ | (588) | \$ | 28,522 |
| Gross Margin (GAAP) |  | 26.3\% |  | 41.3\% |  | 9.4\% |  |  |  | 25.2\% |
| Adjusted Gross Margin (Non-GAAP measure) |  | 26.9\% |  | 41.3\% |  | 9.4\% |  |  |  | 25.6\% |

## Reconciliation of Non-GAAP financial measures

Walgreens Boots Alliance, Inc. and Subsidiaries
Supplemental Information (unaudited)

Reconciliation of Gross Profit by Segment (\$ in millions)

## Gross Profit (GAAP)

Adjusted Gross Profit (Non-GAAP measure)
Sales
Gross Margin (GAAP)
Adjusted Gross Margin (Non-GAAP measure)

| Twelve Months Ended August 31, 2016 |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Retail Pharmacy USA |  | Retail Pharmacy International ${ }^{1}$ |  | Pharmaceutical Wholesale |  | Eliminations ${ }^{1}$ |  | Walgreens Boots Alliance, Inc. ${ }^{1}$ |  |
| \$ | 22,323 | \$ | 5,432 | \$ | 2,131 | \$ | (12) | \$ | 29,874 |
|  | 214 |  | - |  | - |  | - |  | 214 |
| \$ | 22,537 | \$ | 5,432 | \$ | 2,131 | \$ | (12) | \$ | 30,088 |
| \$ | 83,802 | \$ | 13,256 | \$ | 22,571 | \$ | $(2,278)$ | \$ | 117,351 |
|  | 26.6\% |  | 41.0\% |  | 9.4\% |  |  |  | 25.5\% |
|  | 26.9\% |  | 41.0\% |  | 9.4\% |  |  |  | 25.6\% |


| Twelve Months Ended August 31, 2015 |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Retail Pharmacy USA |  | Retail Pharmacy International ${ }^{1}$ |  | Pharmaceutical Wholesale |  | Eliminations ${ }^{1}$ |  | Walgreens Boots Alliance, Inc. ${ }^{1}$ |  |
| \$ | 21,822 | \$ | 3,452 | \$ | 1,486 | \$ | (7) | \$ | 26,753 |
|  | - |  | 100 |  | 6 |  | - |  | 106 |
|  | 285 |  | - |  | - |  | - |  | 285 |
| \$ | 22,107 | \$ | 3,552 | \$ | 1,492 | \$ | (7) | \$ | 27,144 |
| \$ | 80,974 | \$ | 8,657 | \$ | 15,327 | \$ | $(1,514)$ | \$ | 103,444 |
|  | 26.9\% |  | 39.9\% |  | 9.7\% |  |  |  | 25.9\% |
|  | 27.3\% |  | 41.0\% |  | 9.7\% |  |  |  | 26.2\% |

[^0]
## Reconciliation of Non-GAAP financial measures



1. To improve comparability, certain classification changes have been made to prior period Sales, Cost of sales and Selling, general and administrative expenses. This change has no impact on Operating Income.

## Reconciliation of Non-GAAP financial measures

Reconciliation of Selling, General \& Administrative
Expenses by Segment Expenses by Segment
(\$ in millions)

## Selling, general and administrative expenses (GAAP)

Cost transformation
Acquisition-related amortizatio
Acquisition-related costs
Legal settlement
Asset impairment
Adjusted Selling, general and administrative expenses (Non-GAAP measure) Sales
Selling, general and
administrative expenses percent to Sales (GAAP) Adjusted Selling, general and
administrative expenses percent to Sales
(Non-GAAP measure)

Walgreens Boots Alliance, Inc. and Subsidiaries
Supplemental Information (unaudited)

| Twelve Months Ended August 31, 2016 |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{aligned} & \text { Retail } \\ & \text { Pharacy } \\ & \text { USA } \end{aligned}$USA |  | $\begin{gathered} \text { Retail } \\ \text { Pharmacy } \\ \text { International }^{1} \end{gathered}$ |  | Pharmaceutical Wholesale |  | Eliminations ${ }^{1}$ |  | Walgreens Boots Alliance, Inc. ${ }^{1}$ |  |
| \$ | 17,918 | \$ | 4,403 | \$ | 1,589 | \$ | - | \$ | 23,910 |
|  | (374) |  | (29) |  | (21) |  | - |  | (424) |
|  | (185) |  | (97) |  | (87) |  | - |  | (369) |
|  | (102) |  | - |  | - |  | - |  | (102) |
|  | (47) |  | - |  | - |  | - |  | (47) |
|  | (30) |  | - |  | - |  | - |  | (30) |
| \$ | 17,180 | \$ | 4,277 | \$ | 1,481 | \$ | - | \$ | 22,938 |
| \$ | 83,802 | \$ | 13,256 | \$ | 22,571 | \$ | $(2,278)$ | \$ | 117,351 |
|  | 21.4\% |  | 33.2\% |  | 7.0\% |  |  |  | 20.4\% |
|  | 20.5\% |  | 32.3\% |  | 6.6\% |  |  |  | 19.5\% |


| Twelve Months Ended August, 312015 |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{gathered} \text { Retail } \\ \text { Pharmacy } \\ \text { USA } \\ \hline \end{gathered}$ |  | RetailPharmacyInternational $^{1}$ |  | Pharmaceutical Wholesale |  | Eliminations ${ }^{1}$ |  | Walgreens Boots Alliance, Inc. ${ }^{1}$ |  |
|  |  |  |  |  |  |  |  |  |  |
| \$ | 18,247 | \$ | 3,043 | \$ | 1,110 | \$ | - | \$ | 22,400 |
|  | (523) |  | (19) |  | - |  |  |  | (542) |
|  | (230) |  | (88) |  | (61) |  | - |  | (379) |
|  | (80) |  | - |  | (7) |  | - |  | (87) |
|  | (110) |  | - |  | - |  | - |  | (110) |
|  | (56) |  | - |  | - |  | - |  | (56) |
|  | (17) |  | - |  | $-$ |  | - |  | (17) |

Acquisition-related costs
Asset impairment
Store closures and other optimization costs
Store closures and other
Loss on sale of business (Non-GAAP measure)

Sales


| $\mathbf{2 1 , 2 0 9}$ |  |
| :---: | :---: |
| $\$$ | 103,444 |

Selling, general and
administrative expenses percent to Sales (GAAP)
Adjusted Selling, general and
administrative expenses percent to Sales (Non-GAAP measure)
22.5\%
21.3\%
$35.2 \%$
33.9\%
7.2\%
6.8\%
21.7\%

[^1] administrative expenses. This change has no impact on Operating Income.

## Reconciliation of Non-GAAP financial measures

Reconciliation of Operating Income by Segment
(\$ in millions)
Supplemental Information (unaudited)

## Operating Income (GAAP)

Cost transformation
Acquisition-related amortization
LIFO provision

| Three Months Ended August 31, 2016 |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{aligned} & \text { Retail } \\ & \text { Pharmacy } \end{aligned}$USA |  | Retail Pharmacy International |  | Pharmaceutical Wholesale ${ }^{1,2}$ |  | Eliminations |  | Walgreens Boots Alliance, Inc. ${ }^{2}$ |  |
| \$ | 779 | \$ | 205 | \$ | 156 | \$ | - | \$ | 1,140 |
|  | 204 |  | 15 |  | 14 |  | - |  | 233 |
|  | 42 |  | 27 |  | 22 |  | - |  | 91 |
|  | 8 |  | - |  | - |  | - |  | 8 |
|  | 20 |  | - |  | - |  | - |  | 20 |
|  | 47 |  | - |  | - |  | - |  | 47 |
|  | - |  | - |  | 16 |  | - |  | 16 |
| \$ | 1,100 | \$ | 247 | \$ | 208 | \$ | - | \$ | 1,555 |
| \$ | 20,747 | \$ | 3,037 | \$ | 5,400 | \$ | (548) | \$ | 28,636 |
|  | 3.8\% |  | 6.8\% |  | 2.3\% |  |  |  | 3.9\% |
|  | 5.3\% |  | 8.1\% |  | 2.9\% |  |  |  | 5.3\% |
| Three Months Ended August 31, 2015 |  |  |  |  |  |  |  |  |  |


| Retail | Retail |  |  | Walgreens |
| :---: | :---: | :---: | :---: | :---: |
| Pharmacy | Pharmacy | Pharmaceutical |  | Boots |
| USA | International ${ }^{3}$ | Wholesale | Eliminations ${ }^{3}$ | Alliance, Inc. |


| Operating Income (GAAP) | \$ | 511 | \$ | 196 | \$ | 133 | \$ | (4) | \$ | 836 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Cost transformation |  | 372 |  | 10 |  | - |  | - |  | 382 |
| Acquisition-related amortization |  | 52 |  | 36 |  | 25 |  |  |  | 113 |
| LIFO provision |  | 109 |  | - |  | - |  | - |  | 109 |
| Store closures and other optimization costs |  | 5 |  | - |  | - |  | - |  | 5 |
| Loss on sale of business |  | 5 |  | - |  | - |  | - |  | 5 |
| Adjusted Operating Income (Non-GAAP measure) | \$ | 1,054 | \$ | 242 | \$ | 158 | \$ | (4) | \$ | 1,450 |
| Sales | \$ | 19,947 | \$ | 3,409 | \$ | 5,754 | \$ | (588) | \$ | 28,522 |
| Operating Margin (GAAP) |  | 2.6\% |  | 5.7\% |  | 2.3\% |  | 0.7\% |  | 2.9\% |
| Adjusted Operating Margin (Non-GAAP measure) |  | 5.3\% |  | 7.1\% |  | 2.7\% |  | 0.7\% |  | 5.1\% | Income for the three and twelve month periods ended August 31, 2016 includes AmerisourceBergen equity earnings for the period of April 1, 2016 through June 30, 2016 and March 18, 2016 through June 30, 2016, respectively.

. Operating Margins and Adjusted Operating Margins have been calculated excluding Equity earnings in AmerisourceBergen and Alliance Boots. . To improve comparability, certain classification changes have been made to prior period Sales, Cost of sales and Selling, general and administrative expenses. This change has no impact on Operating Income.

## Reconciliation of Non-GAAP financial measures

Reconciliation of Operating Income by Segment (\$ in millions)

Walgreens Boots Alliance, Inc. and Subsidiarie
Supplemental Information (unaudited)

| Operating Income (GAAP) | \$ | 4,405 | \$ | 1,029 | \$ | 579 | \$ | (12) | \$ | 6,001 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Cost transformation |  | 374 |  | 29 |  | 21 |  | - |  | 424 |
| Acquisition-related amortization |  | 185 |  | 97 |  | 87 |  | - |  | 369 |
| LIFO provision |  | 214 |  |  |  |  |  | - |  | 214 |
| Acquisition-related costs |  | 102 |  | - |  | - |  | - |  | 102 |
| Legal settlement |  | 47 |  | - |  | - |  | - |  | 47 |
| Asset impairment |  | 30 |  | - |  | - |  | - |  | 30 |
| Adjustments to equity earnings in AmerisourceBergen |  | - |  | - |  | 21 |  | - |  | 21 |
| Adjusted Operating Income (Non-GAAP measure) | \$ | 5,357 | \$ | 1,155 | \$ | 708 | \$ | (12) | \$ | 7,208 |
| Sales | \$ | 83,802 | \$ | 13,256 | \$ | 22,571 | \$ | $(2,278)$ | \$ | 117,351 |
| Operating Margin (GAAP) ${ }^{2}$ |  | 5.3\% |  | 7.8\% |  | 2.4\% |  | 0.5\% |  | 5.1\% |
| Adjusted Operating Margin (Non-GAAP measure) ${ }^{2}$ |  | 6.4\% |  | 8.7\% |  | 2.9\% |  | 0.5\% |  | 6.1\% |


|  | Twelve Months Ended August 31, 2015 |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Retail Pharmacy USA ${ }^{2}$ |  | $\begin{gathered} \text { Retail } \\ \text { Pharmacy } \\ \hline \end{gathered}$$\text { International }{ }^{3}$ |  | PharmaceuticalWholesale |  | Eliminations ${ }^{3}$ |  | Walgreens Boots Alliance, Inc. |  |
| Operating Income (GAAP) | \$ | 3,890 | \$ | 409 | \$ | 376 | \$ | (7) | \$ | 4,668 |
| Cost transformation |  | 523 |  | 19 |  | - |  | - |  | 542 |
| Acquisition-related amortization |  | 230 |  | 188 |  | 67 |  | - |  | 485 |
| LIFO provision |  | 285 |  | - |  | - |  | - |  | 285 |
| Acquisition-related costs |  | 80 |  | - |  | 7 |  | - |  | 87 |
| Asset impairment |  | 110 |  | - |  | - |  | - |  | 110 |
| Store closures and other optimization costs |  | 56 |  | - |  | - |  | - |  | 56 |
| Loss on sale of business |  | 17 |  | - |  | - |  | - |  | 17 |
| Adjustments to equity earnings in Alliance Boots |  | (93) |  | - |  | - |  | - |  | (93) |
| Adjusted Operating Income (Non-GAAP measure) | \$ | 5,098 | \$ | 616 | \$ | 450 | \$ | (7) | \$ | 6,157 |
| Sales | \$ | 80,974 | \$ | 8,657 | \$ | 15,327 | \$ | $(1,514)$ | \$ | 103,444 |
| Operating Margin (GAAP) ${ }^{2}$ |  | 4.4\% |  | 4.7\% |  | 2.5\% |  | 0.5\% |  | 4.2\% |
| Adjusted Operating Margin (Non-GAAP measure) ${ }^{2}$ |  | 6.0\% |  | 7.1\% |  | 2.9\% |  | 0.5\% |  | 5.7\% |

1. Operating Income for Pharmaceutical Wholesale includes Equity earnings in AmerisourceBergen. As a result of the two month reporting lag, Operating

Income for the three and twelve month periods ended August 31, 2016 includes AmerisourceBergen equity earnings for the period of April 1, 2016 through June 30, 2016 and March 18, 2016 through June 30, 2016, respectively.
2. Operating Margins and Adjusted Operating Margins have been calculated excluding Equity earnings in AmerisourceBergen and Alliance Boots. 3. To improve comparability, certain classification changes have been made to prior period Sales, Cost of sales and Selling, general and administrative expenses. This change has no impact on Operating Income.

## Reconciliation of Non-GAAP financial measures

## Walgreens Boots Alliance, Inc. and Subsidiaries

Supplemental Information (unaudited)

Equity Earnings in AmerisourceBergen
(\$ In millions)

Change in fair market value of AmerisourceBergen warrants
Acquisition-related amortization
LIFO provision
Other equity earnings adjustments
Adjusted Equity earnings in AmerisourceBergen (Non-GAAP measure)
Three Months Ended
August 31, 2016
$\$ \quad 34$ (8) 24

## August 31, 2016

(8)

7
(7)
\$
50

Walgreens Boots Alliance, Inc. and Subsidiaries Supplemental Information (unaudited)

Equity Earnings in Alliance Boots
(\$ in millions)

Equity earnings in Alliance Boots (GAAP)

Change in fair market value of AmerisourceBergen warrants
Acquisition-related amortization
Adjusted Equity earnings in Alliance Boots (Non-GAAP measure)

Twelve Months Ended
August 31, 2016
$\$$
37
(8)

28
8
(7)
$\$ \quad 58$

\$

## Twelve Months Ended

 August 31, 2015 \$$\qquad$30

## Reconciliation of Non-GAAP financial measures

Walgreens Boots Alliance, Inc. and Subsidiaries
Supplemental Information (unaudited)

| Free Cash Flow |
| :--- |
| (\$ in millions) |
| Net cash provided by operating activities (GAAP) |
| Less: Additions to property, plant and equipment |
| Free cash flow (Non-GAAP measure) ${ }^{\mathbf{1}}$ |


| Three Months Ended |  |  |  | Twelve Months ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| August 31, 2016 |  | August 31, 2015 |  | August 31, 2016 |  | August 31, 2015 |  |
| \$ | $\begin{gathered} 2,658 \\ (421) \\ \hline \end{gathered}$ | \$ | $\begin{array}{r} 1,505 \\ (361) \\ \hline \end{array}$ | \$ | $\begin{gathered} 7,847 \\ (1,325) \\ \hline \end{gathered}$ | \$ | $\begin{gathered} 5,664 \\ (1,251) \\ \hline \end{gathered}$ |
| \$ | 2,237 | \$ | 1,144 | \$ | 6,522 | \$ | 4,413 |

## Reclassification of FY15 financials



## Walgreens Boots Alliance

## Reclassification of FY16 financials

Walgreens Boots Alliance, Inc. and Subsidiaries
Supplemental Information (unaudited)

| (\$ in millions) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Walgreens Boots Alliance, Inc. and Subsidiaries | Three Months Ended November 30, 2015 |  |  |  |  |  | Three Months Ended February 29, 2016 |  |  |  |  |  | Three Months Ended May 31, 2016 |  |  |  |  |  |
|  | As previously reported |  | Reclassification |  | As reclassified |  | As previously reported |  | Reclassification |  | As reclassified |  | As previously reported |  | Reclassification |  | As reclassified |  |
| Sales | \$ | 29,033 | \$ | - | \$ | 29,033 | \$ | 30,184 | \$ | - | \$ | 30,184 | \$ | 29,498 | \$ | - | \$ | 29,498 |
| Cost of sales |  | 21,531 |  | 83 |  | 21,614 |  | 22,240 |  | 77 |  | 22,317 |  | 22,001 |  | 64 |  | 22,065 |
| Gross Profit |  | 7,502 |  | (83) |  | 7,419 |  | 7,944 |  | (77) |  | 7,867 |  | 7,497 |  | (64) |  | 7,433 |
| Selling, general and administrative expenses |  | 6,034 |  | (83) |  | 5,951 |  | 6,084 |  | (77) |  | 6,007 |  | 5,967 |  | (64) |  | 5,903 |
| Equity earnings in AmerisourceBergen |  | - |  | - |  | - |  | - |  | - |  | - |  | 3 |  | - |  | 3 |
| Operating income | \$ | 1,468 | \$ | - | \$ | 1,468 | \$ | 1,860 | \$ | - | \$ | 1,860 | \$ | 1,533 | \$ | - | \$ | 1,533 |
| Retail Pharmacy International |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  | $\begin{aligned} & \text { As previously } \\ & \text { reported } \end{aligned}$ |  | Reclassification |  | As reclassified |  | As previously reported |  | Reclassification |  | As reclassified |  | As previouslyreported |  | Reclassification |  | As reclassified |  |
| Sales | \$ | 3,531 | \$ | (72) | \$ | 3,459 | \$ | 3,689 | \$ | (61) | \$ | 3,628 | \$ | 3,194 | \$ | (62) | \$ | 3,132 |
| Cost of sales |  | 2,026 |  | 11 |  | 2,037 |  | 2,173 |  | 16 |  | 2,189 |  | 1,832 |  | 2 |  | 1,834 |
| Gross Profit |  | 1,505 |  | (83) |  | 1,422 |  | 1,516 |  | (77) |  | 1,439 |  | 1,362 |  | (64) |  | 1,298 |
| Selling, general and administrative expenses |  | 1,203 |  | (83) |  | 1,120 |  | 1,217 |  | (77) |  | 1,140 |  | 1,139 |  | (64) |  | 1,075 |
| Equity earnings in AmerisourceBergen |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |
| $\underline{\text { Operating income }}$ | \$ | 302 | \$ | - | \$ | 302 | \$ | 299 | \$ | - | \$ | 299 | \$ | 223 | \$ | - | \$ | 223 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Eliminations |  | viously rted |  |  |  | sassified |  | viously orted |  | tion |  | ssified |  | viously <br> orted |  | tion |  | assified |
| Sales | \$ | (664) | \$ | 72 | \$ | (592) | \$ | (632) | \$ | 61 | \$ | (571) | \$ | (629) | \$ | 62 | \$ | (567) |
| Cost of sales |  | (659) |  | 72 |  | (587) |  | (630) |  | 61 |  | (569) |  | (624) |  | 62 |  | (562) |
| Gross Profit |  | (5) |  | - |  | (5) |  | (2) |  | - |  | (2) |  | (5) |  | - |  | (5) |
| Selling, general and administrative expenses |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |
| Equity earnings in AmerisourceBergen |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |
| Operating income | \$ | (5) | \$ | - | \$ | (5) | \$ | (2) | \$ | - | \$ | (2) | \$ | (5) | \$ | - | \$ | (5) |

## Reconciliation of Non-GAAP financial measures

Walgreens Boots Alliance, Inc. and Subsidiaries
Supplemental Information (unaudited)


1. Presented on a pre-tax basis
2. Discrete tax-only items
3. Represents the adjustment to the GAAP basis tax provision commensurate with non-GAAP adjustments.
4. Estimate computed as equity earnings at $45 \%$ ownership grossed up to $100 \%$ ownership for the whole period in fiscal 2014
5. The unaudited estimated combined Net earnings of Walgreen Co. for fiscal 2014 presented above was not prepared in accordance with GAAP or the pro forma requirements of Article 11 of Regulation $\mathrm{S}-\mathrm{X}$ and is included solely for the purpose of facilitating a comparison of the unaudited estimated combined Net earnings with fiscal 2016 adjusted Net earnings. The unaudited estimated combined Net earnings is based on the adjustments indicated above and is not intended to represent or be indicative of what the combined company's results actually would have been had the Second Step Transaction been completed at the beginning of fiscal 2014.

## Restatement of IMS Health Market Share

Walgreens Boots Alliance, Inc. and Subsidiaries
Retail Pharmacy USA
Restatement of US Pharmacy Market Share as reported by IMS Health

|  | Fiscal Year 2015 |  | Fiscal Year 2016 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Three Months Ended May 31, 2015 | Three Months Ended August 31, 2015 | Three Months Ended November 30, 2016 | Three Months Ended <br> February 29, 2016 | Three Months Ended May 31, 2016 | Three Months Ended August 31, 2016 |
| US Pharmacy Prescription Market Share - previously reported ${ }^{1}$ | 19.3\% | 19.1\% | 19.2\% | 19.5\% | 19.6\% | n/a |
| IMS data restatement impact ${ }^{1}$ | -0.2\% | -0.2\% | -0.1\% | -0.1\% | -0.2\% | n/a |
| US Pharmacy Prescription Market Share - post restatement ${ }^{1,2,3}$ | 19.1\% | 18.9\% | 19.1\% | 19.4\% | 19.4\% | 19.3\% |

[^2]2. Source: calculations based on IMS Health RxInsight, as of 31 August 2016

Walgreens Boots Alliance
3. Due to an enhancement to the IMS panel, market shares have been restated by IMS for the comparable year-ago period.
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## Certain assumptions and supplemental information

Certain Assumptions: Unless the context otherwise indicates or requires:

- This presentation assumes constant currency exchange rates after the date hereof based on current rates;
- All financial estimates and goals assume constant currency exchange rates after the date hereof based on current rates and no major mergers, acquisitions, divestitures or strategic transactions.

Holding Company Reorganization. On 31 December 2014, Walgreens Boots Alliance, Inc. became the successor of Walgreen Co. pursuant to a merger to effect a reorganization of Walgreen Co. into a holding company structure (the "Reorganization"), with Walgreens Boots Alliance, Inc. becoming the parent holding company. References in this presentation to the "Company," "we," "us" or "our" refer to Walgreens Boots Alliance, Inc. and its subsidiaries from and after the effective time of the Reorganization on 31 December 2014 and, prior to that time, to the predecessor registrant Walgreen Co. and its subsidiaries, and in each case do not include unconsolidated partially-owned entities, except as otherwise indicated or the context otherwise requires. Our fiscal year ends on 31 August, and references herein to "fiscal 2016" refer to our fiscal year ended 31 August 2016.

Historical Alliance Boots Financial Information. On 31 December 2014, Alliance Boots became a consolidated subsidiary and ceased being accounted for under the equity method. Please refer to Exhibits 99.1 and 99.2, respectively, to our fiscal 2015 Form 10-K for (1) Alliance Boots GmbH audited consolidated financial statements and accompanying notes (prepared in accordance with IFRS and audited in accordance with U.S. GAAS), including the statements of financial position at March 31,2014 and 2013 of Alliance Boots and its subsidiaries (the Group) and the related Group income statements, Group statements of comprehensive income, Group statements of changes in equity and Group statements of cash flows for each of the years in the three-year period ended 31 March 2014 and (2) Alliance Boots GmbH unaudited interim condensed consolidated financial statements and accompanying notes (prepared in accordance with IFRS) including the Group statements of financial position at 31 December 2014 and 2013, and the related Group income statements, Group statements of comprehensive income, Group statements of changes in equity and Group statements of cash flows for each of the nine month periods then ended.

AmerisourceBergen Information. We account for our investment in AmerisourceBergen common stock using the equity method of accounting on a two-month lag. All descriptions in this presentation of the agreements relating to the strategic long-term relationship with AmerisourceBergen announced by the Company and Alliance Boots on 18 March 2013 and the arrangements and transactions contemplated thereby are qualified in their entirety by reference to the description and the full text of the agreements in the Company's Form 8-K filed on 20 March 2013 and Schedule 13D filed on 15 April 2014, as amended on 16 January 2015, 25 January 2016, 22 March 2016 , and 25 August 2016, and the Company's Form 10-Q filed on 6 July 2016.

## Walgreens Boots Alliance

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[^0]:    1. To improve comparability, certain classification changes have been made to prior period Sales, Cost of sales and Selling, general and administrative expenses. This change has no impact on Operating Income
[^1]:    1. To improve comparability, certain classification changes have been made to prior period Sales, Cost of sales and Selling, general and
[^2]:    1. Retail Pharmacy USA market share as reported by IMS Health is reported on a 30 day adjusted basis
